

BOARD OF DIRECTORS MEETINGDate: Thursday, March 20th 2025

Time: 3:00pm – 5:00pm

Location: I&I, #4001 (4th floor) Parking: P2 Lot

Note: I&I building is #15 on campus map

MEETING MINUTES**Voting Members****Present:**

Chair Nicole Harper Rawlins, Brad Beverage, Myla Rahman, Deborah Wallace, Del Huff, Philip LaPolt Ph.D., Fran Fulton, Pat West, Jeanine Cornell, Thomas Norman Ph.D., Linda Tatum, Rama Malladi Ph.D., Jeremy Brown, Justin Gammage Ph.D., Thomas Parham Ph.D., Tony Jake Ph.D., David Gamboa (Arrived Late)

Staff Present:

Tranitra Avery, Kelle Kain, Amanda Dodd

- I. Call to Order Nicole Harper Rawlins, Chair
 - Chairperson Rawlins called the meeting to order at 3:02 PM. She welcomed all members and noted the meeting's full agenda, inviting the board to move efficiently through the items.
- II. Roll Call Myla Rahman, Secretary Treasurer
 - Member Rahman conducted roll call. A quorum was confirmed.
- III. Consent Agenda Items
 - A. Approval of Meeting Agenda
 - B. Approval of Minutes from Previous Meeting
 - i. December 5, 2024
 - C. Action Items (AMENDED to Consent Agenda Item)
 - i. Dominguez Hills Corporation Closure Review (Resolution FY2425-04)
 - Chairperson Rawlins proposed that the Dominguez Hills Corporation Closure Review be moved to the Consent Agenda due to prior recommendation by the Finance & Investment Committee. Member Beverage motioned to approve the amended Consent Agenda; Member Brown seconded. The motion passed with no objections or abstentions.
- IV. Public Comments
 - No public comments were received. Online participants were limited to TAP leadership.

V. President Update

Dr. Thomas A Parham

- Member Parham provided an extensive report highlighting his recent advocacy efforts in Sacramento for restored CSU funding and noted optimism following meetings with legislative leaders. He addressed state budget constraints and emphasized the need to manage the university's financial reality through strategic planning and enrollment stabilization.
- Member Parham outlined four key challenges: state budget deficits, unfunded mandates, declining enrollment, and over-dependence on temporary funding in prior years. He detailed efforts to retain students and applauded faculty for improved retention rates. He discussed the involvement of consulting firm Huron and a parallel internal committee evaluating CSUDH's future academic and financial structure.
- He cautioned the board about potential federal actions affecting education funding and reaffirmed the campus's commitment to diversity and inclusion, despite pressures from national policy debates. Updates were also given on sustainability achievements, capital project progress including residence and dining halls, and new auxiliary initiatives.
- He closed with recognition of CSUDH athletic achievements, including both men's and women's basketball teams reaching the NCAA Elite Eight, and emphasized the critical role of the foundation in supporting the campus through fiscal challenges.

VI. Executive Director Updates

Executive Director Tranitra Avery

- Executive Director Avery updated the board on several key items. She reported on the land lease with AEG, thanking Member Tatum for recommending real estate attorney Rich Anthony, who is reviewing the agreement and identifying relevant terms and dates. She confirmed that a future presentation will be shared with the Business & Innovation Committee.
- Executive Director Avery shared progress on the state-funded dining hall, which is now one year from completion. Her team is collaborating with Aramark and Tangram on operational planning, while also reconvening the Dining Advisory Committee to ensure inclusive student participation. Pricing and financial modeling of the new meal plans are in development.
- Executive Director Avery presented a review of commercial services, including cell tower infrastructure. A new fee schedule was proposed to Member Wallace to address inconsistencies in pricing and utility reimbursements. A Verizon proposal is under evaluation. The board also discussed the importance of negotiating co-location terms to ensure TAP benefits from potential subleasing revenues.
- Executive Director Avery noted ongoing efforts to identify a new ATM service partner in alignment with the Philanthropic Foundation's initiatives, prioritizing student financial access and equity. She also described recent negotiations with Follett regarding commission structure and retail access for students. She reported that LA Metro is currently unable to proceed with the proposed Olympic bus depot due to budgetary constraints, but alternate land-use strategies are under consideration.

VII. Committee Updates

A. Audit Committee

Dr. Tony Jake, Chair

- Member Jake reported that the committee finalized its review of FY 2023 and FY 2024 audits, including TAP ASC Contract 23-112. A thorough overview was presented and committee members held a detailed discussion on key financial observations and

internal controls. Member Jake expressed appreciation for the diligence of staff and the external audit partner. A written summary is forthcoming.

B. Executive Committee

Nicole Harper Rawlins, Chair

- Chairperson Rawlins noted that committee meetings had been focused on pre-retreat planning and strategic coordination regarding financial stability measures. The committee discussed future agenda setting and reinforced the importance of preparation for upcoming assurance reviews and policy developments.

C. Finance & Investment Committee

Jeremy Brown, Chair

- Member Brown recapped the committee's prior discussion and endorsement of the Dominguez Hills Corporation Closure Review, which had since been included in the Consent Agenda. He noted the committee's intention to revisit investment allocations at the next meeting and confirmed receipt of ongoing performance reports. The committee is also preparing for a review of portfolio strategies in response to the current economic climate.

D. Nominating Committee

(November 5, 2024 – No updates)

- No new updates were provided. The committee is expected to reconvene prior to the next election cycle.

E. Business & Innovation Committee

(November 14, 2024 – No updates)

- While no formal update was given, Executive Director Avery indicated that the committee would be engaged in the upcoming AEG lease review and future planning for auxiliary enterprise use of land and facilities.

VIII. Other Items

A. Advisory Audit Update

i. Strategic Preparation for Assurance Audit (TBD)

- The board acknowledged that preliminary preparations for the Assurance Audit are in motion. This includes the collection and review of documentation, assessment of internal governance procedures, and coordination with the campus's executive leadership. A more comprehensive discussion is expected as findings develop and timelines are confirmed.

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B. Closed Session

- The Board of Directors entered a brief closed session. No reportable action was noted in open session.

IX. Adjournment

- The Board adjourned and entered closed session at 4:30 PM to review confidential items led by Mrs. Dodd.

The TAP Board of Directors entered into Closed Session pursuant to California Education Code § 89923 to discuss Human Resource Matters. Attendees included Executive Committee Members and Staff Guest Amanda Dodd, Chief Human Resources Officer. The closed session adjourned at 4:55PM.